2Q 2023 Earnings Presentation

July 25, 2023



Forward-looking Statements

This presentation contains forward-looking statements. These forward-looking statements might be identified by words, and variations of words, such as "will," "expect," "may," "would," "could," "plan," "believe," "anticipate," "intend," "estimate," "potential," "position," "forecast," "target," "guidance," "outlook," and similar expressions. These forward-looking statements may include, but are not limited to, statements about our business; expected financial performance, including revenue, revenue growth, profit, taxes, earnings per share, and cash flows, and our outlook; foreign exchange impacts; operational performance; demand; markets; our strategy, innovation, and investments; capital allocation; and customer and shareholder value creation. These forward-looking statements involve risks and uncertainties, many of which are beyond our control. Factors that could cause our actual results to differ materially from those described in our forward-looking statements include, but are not limited to, operating in highly competitive markets; the actions or inactions of third parties with whom we partner and the various collaboration, licensing, and other partnerships and alliances we have with third parties; demand for our products, services, or solutions and factors that affect that demand; management of our supply chain and our ability to cost-effectively secure the materials we need to operate our business; disruptions in our operations; changes in third-party and government reimbursement processes, rates, contractual relationships, and mix of public and private payers; our ability to attract and/or retain key personnel and qualified employees; the global COVID-19 pandemic and its effects on our business; maintenance and protection of our intellectual property rights; the impact of potential information technology, cybersecurity or data security breaches; compliance with the various legal, regulatory, tax, and other laws to which we are subject and related changes, claims, or actions; our ability to control increases in healthcare costs and any subsequent effect on demand for our products, services, or solutions; the impact of potential product liability claims; environmental, social, and governance matters; our ability to successfully complete strategic transactions; our ability to operate effectively as an independent, publicly traded company and achieve the benefits we expect from our spin-off from General Electric Company; and the incurrence of substantial indebtedness in connection with the spin-off and any related effect on our business. Please also see the "Risk Factors" section of our Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission and any updates or amendments we make in future filings. There may be other factors not presently known to us or which we currently consider to be immaterial that could cause our actual results to differ materially from those projected in any forward-looking statements we make. We do not undertake any obligation to update or revise our forward-looking statements except as required by applicable law or regulation.

Non-GAAP Financial Measures

This presentation contains non-GAAP financial measures. See appendix for reconciliation of historical GAAP to non-GAAP financial measures and for more information on our Outlook.

Product Status

Not all products or features are available in all markets. The information presented here may involve technologies and concepts in development that are not products and may never become products. For Technology in Development, the technologies or concepts are not being offered for sale, and are not cleared or approved by the U.S. FDA or any other global regulator for commercial availability.



Strong Performance in 2Q'23

- 9% Organic revenue* growth driven by volume and strength in new products
- 6% Organic orders growth** demonstrates ongoing strong global demand
- Continued progress on operating priorities while investing in future innovation
- Balanced capital allocation strategy with organic and inorganic investment, de-leveraging, and initiation of dividend
- Raising 2023 Organic revenue growth* and Adjusted EPS* guidance



^{*} Non-GAAP financial measure. See appendix for reconciliation of historical GAAP to non-GAAP financial measures and for more information on our Outlook.

**See appendix for Key Performance Indicator definition.



2Q'23 Consolidated Performance Summary

Revenues

\$4.8B

9% Organic growth*-a)

Organic orders growth**

6% YoY

Book-to-Bill** **1.04x** Adjusted EBIT*
& Adjusted EBIT
margin*

\$711M

14.8% margin (120)bps YoY

(10) **bps** vs prior year Standalone Adjusted EBIT margin*-b) **Adjusted EPS***

\$0.92

(20)% YoY

Up 12% vs prior year Standalone Adjusted EPS*-b)

Free cash flow*

\$(136)M

\$(58)M YoY

Up YoY excluding postspin cash outflows

b) Includes 2Q'22 estimates of cost, interest, and tax to operate as a standalone public company.



^{*}Non-GAAP financial measure. See appendix for reconciliation of GAAP to non-GAAP financial measures.

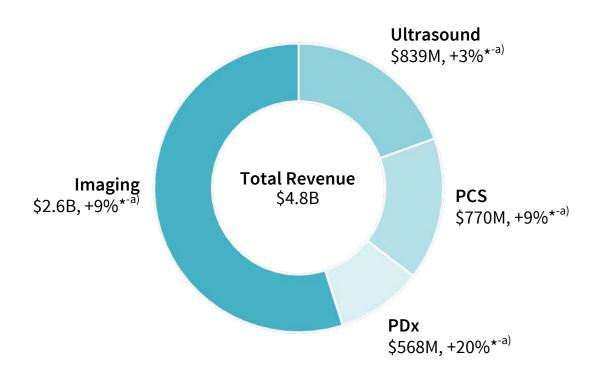
^{**}See appendix for Key Performance Indicator definition.

a) Figures represent comparison to 2Q'22 on an Organic basis

2Q'23 Revenue Performance

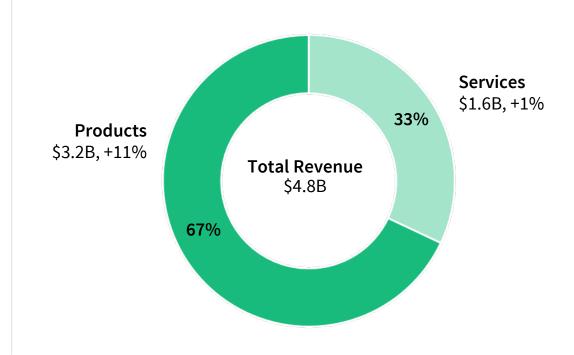
Business Segment

Organic revenue growth* +9%^{-a)}



Products & Services**

Reported revenue growth +7%



Note: Percent change indicates comparison to 2Q'22

^{**}See appendix for definition.



a) Figures represent comparison to 2Q'22 on an Organic basis.

^{*}Non-GAAP financial measure. See appendix for reconciliation of GAAP to non-GAAP financial measures.

Ongoing Progress to Drive Margin Expansion

Operational

Volume and Commercial Execution

- Volume increased YoY in all regions and segments with improved delivery in 2Q'23
- Positive sales price in all segments in 2Q'23
- NPIs at higher margins

Productivity

- **Logistics** ... shifting from air to sea, reducing expedited freight, renegotiating rates
- Material ... reducing spot buys and implementing cost-saving redesigns (VCP)
- **Visibility** ... building strong visibility into productivity efforts to improve execution

Separation

- ~100 TSAs exited year to date:
 - Including ~10 early exits
 - Rationalizing IT services and applications to fit-for purposemodel
 - Progress toward outsourcing certain services previously performed in-house
- Material transformation work ongoing through 2024 and beyond



2Q'23 Imaging Results

| | 2Q'23 | 2Q'22 | YoY |
|---------------------|----------|----------|--------------------|
| Revenues | \$2,620M | \$2,449M | 9%* ^{-a)} |
| Segment EBIT | \$278M | \$306M | (9)% |
| Segment EBIT margin | 10.6% | 12.5% | (190) bps |

Highlights

- Strong Organic revenue growth* driven by MI/CT and MR due to supply chain improvements, stable demand in the past few quarters, NPIs, and price
- Sequential EBIT margin improvement of 290 bps; YoY progress on productivity, volume, and price was more than offset by inflation from prior year purchases and planned investments^{-b)}
- Healthy backlog from continued customer investment; showing progress on sequential margin improvement

Built on Air Recon DL, **Sonic DL** deep learning technology helps acquire **high-quality MR images up to 12x faster** than conventional methods

Note: Not all products and features are available in all markets.



Sonic DL Cardiac Cine

^{*}Non-GAAP financial measure. See appendix for reconciliation of GAAP to non-GAAP financial measures.

a) Figures represent comparison to 2Q'22 on an Organic basis.

b) Includes recurring Standalone costs that are generally allocated based on a proportion of revenue.

2Q'23 Ultrasound Results

| | 2Q'23 | 2Q'22 | YoY |
|---------------------|--------|--------|--------------------|
| Revenues | \$839M | \$828M | 3%* ^{-a)} |
| Segment EBIT | \$191M | \$220M | (13)% |
| Segment EBIT margin | 22.8% | 26.6% | (380) bps |

Highlights

- Organic revenue growth* led by Cardiovascular and Women's Health NPIs with AI capabilities that drive improved efficiency and patient outcomes
- EBIT margin down YoY as headwinds from inflation and planned investments^{-b)}
 including Caption Health were partially offset by productivity and price
- Continued strong portfolio positioning with productivity, localization, supply chain improvements, and other planned investments



Vivid E95 system for **Cardiovascular Ultrasound Scans** - premium offering for echoLab, interventional, and pediatric needs



^{*}Non-GAAP financial measure. See appendix for reconciliation of GAAP to non-GAAP financial measures.

a) Figures represent comparison to 2Q'22 on an Organic basis.

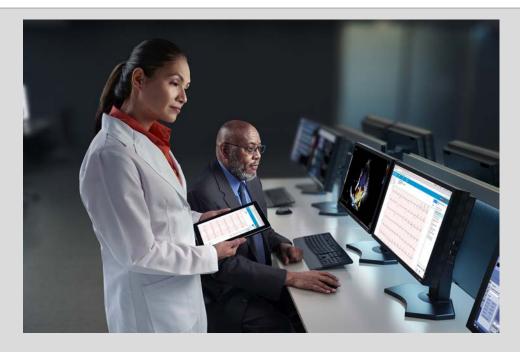
b) Includes recurring Standalone costs that are generally allocated based on a proportion of revenue. Note: Not all products and features are available in all markets.

2Q'23 Patient Care Solutions Results

| | 2Q'23 | 2Q'22 | YoY |
|---------------------|--------|--------|--------------------|
| Revenues | \$770M | \$713M | 9%* ^{-a)} |
| Segment EBIT | \$84M | \$81M | 4% |
| Segment EBIT margin | 10.9% | 11.4% | (50) bps |

Highlights

- Strong Organic revenue growth* with progress on price and volume as we were able to fulfill more backlog
- EBIT margin dilution YoY driven by inflation and planned investments^{-b)} offsetting price, productivity, and volume growth
- Continued strong backlog, expansion of monitoring solutions, and shifting investment profile towards higher margin product lines and markets



MUSE NX **Cardiology Information Management System** integrates into the electronic medical record - in and out of the hospital - to deliver the complete cardiac picture

b) Includes recurring Standalone costs that are generally allocated based on a proportion of revenue. Note: Not all products and features are available in all markets.



^{*}Non-GAAP financial measure. See appendix for reconciliation of GAAP to non-GAAP financial measures.

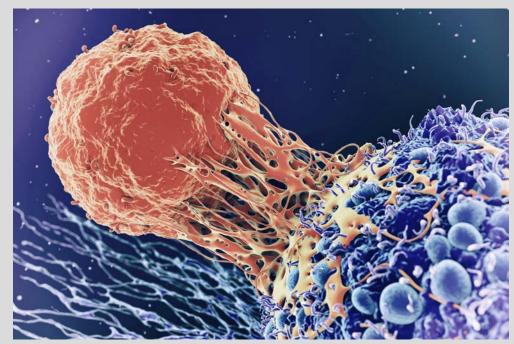
a) Figures represent comparison to 20'22 on an Organic basis.

2Q'23 Pharmaceutical Diagnostics Results

| | 2Q'23 | 2Q'22 | YoY |
|---------------------|--------|--------|---------------------|
| Revenues | \$568M | \$478M | 20%* ^{-a)} |
| Segment EBIT | \$152M | \$115M | 32% |
| Segment EBIT margin | 26.8% | 24.1% | 270 bps |

Highlights

- Strong Organic revenue growth* with improving volumes that benefited from a favorable comparison vs 2Q'22 as well as strategic pricing
- EBIT margin increased due to price, productivity, and volume, partially offset by raw material inflation and planned investments^{-b)}
- Solid procedural trends continue; funding R&D programs to advance our clinical pipeline



T cell (orange) interacting with cancer cell. **Investigational** ¹⁸**F-CD8 PET radiopharmaceutical** aims to predict/monitor early response to cancer immunotherapies

b) Includes recurring Standalone costs that are generally allocated based on a proportion of revenue. Note: Not all products and features are available in all markets.

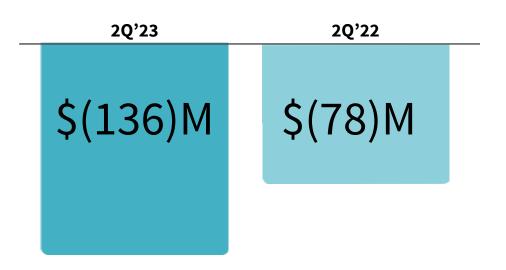


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a) Figures represent comparison to 20'22 on an Organic basis.

2Q'23 Free Cash Flow*

Cash impacted by seasonality and new post-spin items



- Working capital improved YoY driven by better inventory management
- Capex spend from capacity expansion and continued investment on NPI
- FCF* up YoY excluding standalone interest and incremental post-retirement benefit payments



2023 Outlook

| | 2022 | 2023E | Updated 2023E |
|---|-------------------------------------|-------------------------------------|-------------------------------------|
| Organic Revenue Growth* ^{-a)} | 7% | 5% to 7% | 6% to 8% |
| Adjusted EBIT Margin* | 14.5% Standalone ^{-b)} | 15.0% - 15.5% | reaffirmed |
| Adjusted ETR* | 23% | 23% - 25% | reaffirmed |
| Adjusted EPS* | \$3.38 Standalone ^{-b)} | \$3.60 - \$3.75 Growth of 7%-11% | \$3.70 - \$3.85 Growth of 9%-14% |
| FCF Conversion* | 87% | 85%+ ^{-c)} | reaffirmed |

See slide 27 for supplemental financial estimates.

c) The Company's cash flow outlook assumes that the legislation requiring R&D capitalization for tax purposes is repealed or deferred beyond 2023. The Free cash flow* impact of this legislation is up to 10 points of Free cash flow conversion* for the year.



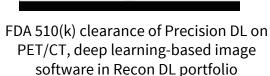
^{*} Non-GAAP financial measure. See appendix for reconciliation of historical GAAP to non-GAAP financial measures and for more information on our Outlook.

a) Figures represent comparison to previous fiscal year on an Organic basis.

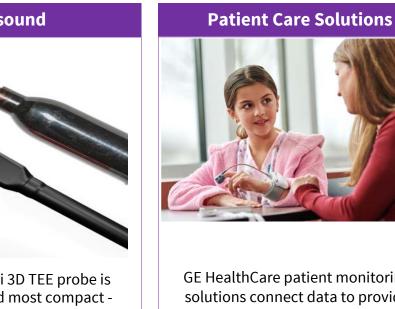
b) Includes estimates of cost, interest and tax to operate as a standalone public company.

Investing in Future Growth

Imaging







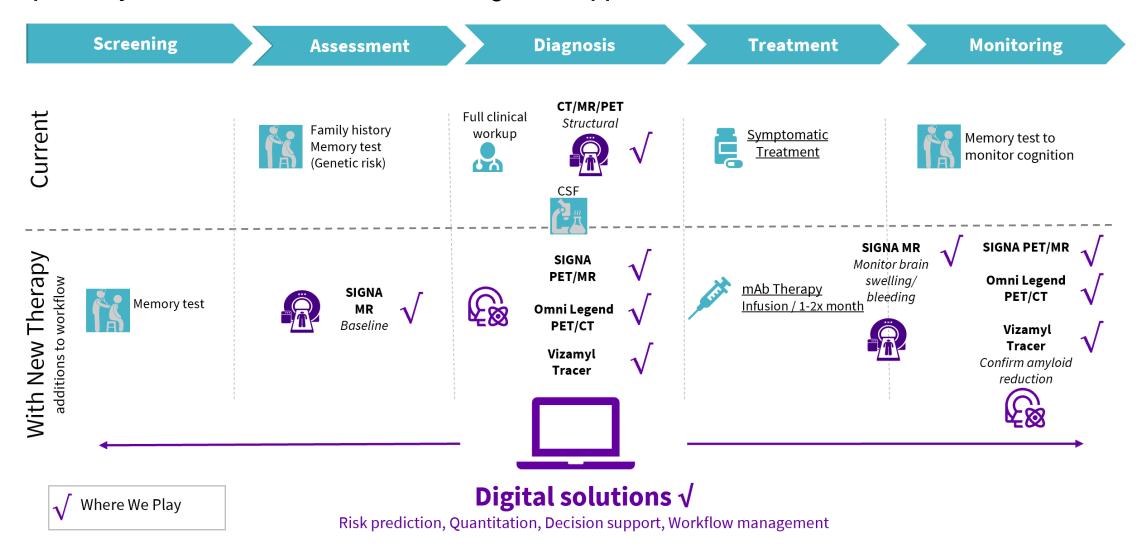
GE HealthCare patient monitoring solutions connect data to provide comprehensive clinical insights



FES PET is now included in the NCCN Clinical Practice Guidelines in Oncology (NCCN Guidelines®)

GE HealthCare is well positioned to deliver for Alzheimer's patients

Care pathway focus at GE HealthCare enables growth opportunities

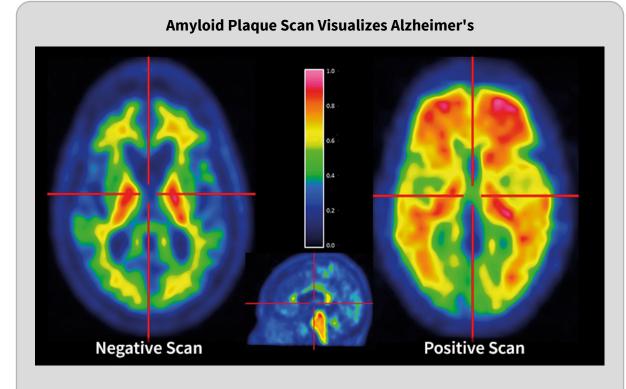


Note: Not all products and features are available in all markets.



Summary

- Strong 2Q'23 performance driven by global demand and improved commercial execution
- Expect improving 2H'23 Adjusted EBIT margin* performance through higher volume, productivity, and NPIs
- Allocating our R&D spend into high-growth areas to drive long-term innovation
- Raising guidance for FY23 Organic revenue growth* and Adjusted EPS*, reflecting strong demand and execution across businesses



PET imaging of brain amyloid using GE HealthCare's **Vizamyl, the only amyloid imaging agent with FDA approval for color image** interpretation

Q&A



Upcoming Events

| Wells Fargo Healthcare Conference | September 2023 |
|--------------------------------------|------------------|
| Morgan Stanley Healthcare Conference | September 2023 |
| 3Q 2023 Earnings Conference Call | October 31, 2023 |

Thank You



Appendix



Total Revenues to Organic Revenue*

(\$ in millions)

| | For the | th | ree months end | ed June 30 | For the six months ended June 30 | | | |
|---------------------------------|-------------|----|----------------|------------|----------------------------------|-------|----------|--|
| Unaudited | 2023 | | 2022 | % change | 2023 | 2022 | % change | |
| Total revenues | \$ 4,817 | \$ | 4,484 | 7 % \$ | 9,524 \$ | 8,827 | 8 % | |
| Less: Acquisitions(a) | _ | | _ | | _ | _ | | |
| Less: Dispositions(b) | _ | | _ | | _ | _ | | |
| Less: Foreign currency exchange | (74) | | _ | | (248) | _ | | |
| Organic revenue* | \$ 4,891 | \$ | 4,484 | 9 % \$ | 9,772 \$ | 8,827 | 11 % | |

^{*}Non-GAAP financial measure.



⁽a) Represents revenues attributable to acquisitions from the date we completed the transaction through the end of four quarters following the transaction.

⁽b) Represents revenues attributable to dispositions for the four quarters preceding the disposition date.

Segment Revenues to Organic Revenue*

| (\$ in millions) | For the | thre | e months end | For the six months ended June 30 | | | | |
|---------------------------------|-------------|------|--------------|----------------------------------|----------|-------|----------|--|
| Unaudited | 2023 | | 2022 | % change | 2023 | 2022 | % change | |
| Imaging revenues | \$ 2,620 | \$ | 2,449 | 7 % \$ | 5,116 \$ | 4,760 | 7 % | |
| Less: Acquisitions(a) | _ | | _ | | _ | _ | | |
| Less: Dispositions(b) | _ | | _ | | _ | _ | | |
| Less: Foreign currency exchange | (47) | | _ | | (145) | _ | | |
| Imaging Organic revenue* | \$ 2,667 | \$ | 2,449 | 9 % \$ | 5,261 \$ | 4,760 | 11 % | |
| Ultrasound revenues | \$ 839 | \$ | 828 | 1 % \$ | 1,698 \$ | 1,643 | 3 % | |
| Less: Acquisitions(a) | _ | | _ | | _ | _ | | |
| Less: Dispositions(b) | _ | | _ | | _ | _ | | |
| Less: Foreign currency exchange | (15) | | _ | | (55) | _ | | |
| Ultrasound Organic revenue* | \$ 854 | \$ | 828 | 3 % \$ | 1,753 \$ | 1,643 | 7 % | |
| PCS revenues | \$ 770 | \$ | 713 | 8 % \$ | 1,551 \$ | 1,429 | 9 % | |
| Less: Acquisitions(a) | _ | | _ | | _ | _ | | |
| Less: Dispositions(b) | _ | | _ | | _ | _ | | |
| Less: Foreign currency exchange | (6) | | _ | | (23) | _ | | |
| PCS Organic revenue* | \$ 776 | \$ | 713 | 9 % \$ | 1,574 \$ | 1,429 | 10 % | |
| PDx revenues | \$ 568 | \$ | 478 | 19 % \$ | 1,126 \$ | 962 | 17 % | |
| Less: Acquisitions(a) | _ | | _ | | _ | _ | | |
| Less: Dispositions(b) | _ | | _ | | _ | _ | | |
| Less: Foreign currency exchange | (6) | | _ | | (25) | _ | | |
| PDx Organic revenue* | \$ 574 | \$ | 478 | 20 % \$ | 1,151 \$ | 962 | 20 % | |

⁽a) Represents revenues attributable to acquisitions from the date we completed the transaction through the end of four quarters following the transaction.

^{*}Non-GAAP financial measure.



⁽b) Represents revenues attributable to dispositions for the four quarters preceding the disposition date.

Net Income to Adjusted EBIT* and Standalone Adjusted EBIT* (estimate)

| (\$ in millions) | | For the | e three i | months ended Jເ | ine 30 | For the six months ended June 30 | | | | e 30 |
|--|----|---------|-----------|-----------------|-----------|----------------------------------|--------|----|--------|-----------|
| (Unaudited) | | 2023 | | 2022 | % change | | 2023 | 2 | 2022 | % change |
| Net income attributable to GE HealthCare | \$ | 418 | \$ | 485 | (14)% | \$ | 790 | \$ | 874 | (10)% |
| Add: Interest and other financial charges - net | | 137 | | 12 | | | 273 | | 16 | |
| Add: Non-operating benefit (income) costs | | (123) | | (1) | | | (238) | | (3) | |
| Less: Benefit (provision) for income taxes | | (137) | | (153) | | | (300) | | (284) | |
| Less: Income (loss) from discontinued operations, net of taxes | | _ | | 12 | | | _ | | 12 | |
| Less: Net (income) attributable to noncontrolling interests | | (15) | | (13) | | | (26) | | (26) | |
| EBIT* | \$ | 584 | \$ | 651 | (10)% | \$ | 1,151 | \$ | 1,185 | (3)% |
| Add: Restructuring costs(a) | | 19 | | 10 | | | 31 | | 22 | |
| Add: Acquisition and disposition related charges (benefits)(b) | | (2) | | 14 | | | (1) | | 29 | |
| Add: Spin-Off and separation costs(c) | | 72 | | _ | | | 130 | | _ | |
| Add: (Gain)/loss of business and asset dispositions(d) | | _ | | _ | | | _ | | (3) | |
| Add: Amortization of acquisition-related intangible assets | | 32 | | 30 | | | 63 | | 63 | |
| Add: Investment revaluation (gain)/loss(e) | | 6 | | 14 | | | 1 | | 22 | |
| Adjusted EBIT* | | 711 | | 719 | (1)% | | 1,375 | | 1,318 | 4 % |
| Less: Estimated standalone costs(f) | | _ | | 50 | | | _ | | 100 | |
| Less: Estimated incremental interest expense(g) | | _ | | _ | | | _ | | _ | |
| Less: Estimated tax effect of reconciling items(h) | | _ | | _ | | | _ | | _ | |
| Standalone Adjusted EBIT* (estimate) | · | 711 | | 669 | 6 % | | 1,375 | | 1,218 | 13 % |
| Net income margin | | 8.7 % | | 10.8 % | (210) bps | | 8.3 % | | 9.9 % | (160) bps |
| Adjusted EBIT margin* | | 14.8 % | | 16.0 % | (120) bps | | 14.4 % | | 14.9 % | (50) bps |
| Standalone Adjusted EBIT margin* (estimate) | | 14.8 % | | 14.9 % | (10) bps | | 14.4 % | | 13.8 % | 60 bps |

⁽a) Consists of severance, facility closures, and other charges associated with restructuring programs.

^{*} Non-GAAP financial measure.



⁽b) Consists of legal, consulting, and other transaction and integration fees, and adjustments to contingent consideration, as well as other purchase accounting related charges and other costs directly related to the transactions.

⁽c) Costs incurred in the Spin-Off and separation from GE, including system implementations, audit and advisory fees, legal entity separation, Founders Grant equity awards, and other one-time costs.

⁽d) Consists of gains and losses resulting from the sale of assets and investments.

⁽e) Primarily relates to valuation adjustments for equity investments.

⁽f) Estimated 2Q'22 quarter to date and year to date expense of recurring and ongoing costs required to operate new functions required to operate new functions such as information technology, finance, supply chain, human resources, legal, tax, facilities, branding, security, government relations, community outreach, and insurance.

⁽g) Estimated 2Q'22 quarter to date and year to date additional interest expense related to the GE HealthCare debt issuances on November 22nd, 2023, the amortization of original issue discount and deferred, debt issuance costs, and certain Euro to U.S. Dollar cross currency interest rate swap arrangements with a notional amount of \$2.0 billion. Interest expense was calculated assuming constant debt levels throughout the periods.

⁽h) Estimated 2Q'22 quarter to date and year to date tax effect was determined by applying the respective statutory tax rates to the pre-tax adjustments, as appropriate, in jurisdictions where valuation allowances were not required. The applicable tax rates could be impacted (either higher or lower) depending on many factors including, but not limited to, the profitability in local jurisdictions and may be different from the estimate.

Net Income to Adjusted Net Income* and Standalone Adjusted Net Income* (estimate)

| (\$ in millions) | For th | e three | months ended Ju | ne 30 | For the six months ended June 30 | | | | |
|--|-----------|---------|-----------------|-----------|----------------------------------|-------|----|--------|-----------|
| (Unaudited) | 2023 | | 2022 | % change | | 2023 | | 2022 | % change |
| Net income attributable to GE HealthCare | \$ 418 | \$ | 485 | (14)% | \$ | 790 | \$ | 874 | (10)% |
| Add: Non-operating benefit (income) costs | (123) | | (1) | | | (238) | | (3) | |
| Add: Restructuring costs(a) | 19 | | 10 | | | 31 | | 22 | |
| Add: Acquisition and disposition related charges (benefits)(b) | (2) | | 14 | | | (1) | | 29 | |
| Add: Spin-Off and separation costs(c) | 72 | | _ | | | 130 | | - | |
| Add: (Gain)/loss of business and asset dispositions(d) | _ | | _ | | | _ | | (3) | |
| Add: Amortization of acquisition-related intangible assets | 32 | | 30 | | | 63 | | 63 | |
| Add: Investment revaluation (gain)/loss(e) | 6 | | 14 | | | 1 | | 22 | |
| Add: Tax effect of reconciling items | (3) | | (16) | | | 1 | | (31) | |
| Add: Certain tax adjustments(f) | _ | | _ | | | 30 | | _ | |
| Less: Income (loss) from discontinued operations, net of taxes | _ | | 12 | | | _ | | 12 | |
| Adjusted net income* | \$ 419 | \$ | 524 | (20)% | \$ | 807 | \$ | 961 | (16)% |
| Less: Estimated standalone costs(g) | _ | | 50 | | | _ | | 100 | |
| Less: Estimated incremental interest expense(h) | _ | | 147 | | | _ | | 292 | |
| Less: Estimated tax effect of reconciling items(i) | _ | | (45) | | | _ | | (90) | |
| Standalone Adjusted net income* (estimate) | \$ 419 | \$ | 372 | 13 % | \$ | 807 | \$ | 659 | 22 % |
| Adjusted net income margin* | 8.7 % | | 11.7 % | (300) bps | | 8.5 % | | 10.9 % | (240) bps |
| Standalone Adjusted net income margin* (estimate) | 8.7 % | | 8.3 % | 40 bps | | 8.5 % | | 7.5 % | 100 bps |

- (a) Consists of severance, facility closures, and other charges associated with restructuring programs.
- (b) Consists of legal, consulting, and other transaction and integration fees, and adjustments to contingent consideration, as well as other purchase accounting related charges and other costs directly related to the transactions.
- (c) Costs incurred in the Spin-Off and separation from GE, including system implementations, audit and advisory fees, legal entity separation, Founders Grant equity awards, and other one-time costs.
- (d) Consists of gains and losses resulting from the sale of assets and investments.
- e) Primarily relates to valuation adjustments for equity investments.
- (f) Consists of certain income tax adjustments, including the accrual of a deferred tax liability on the prior period earnings of certain of our foreign subsidiaries for which we are no longer permanently reinvested.
- (g) Estimated 2Q'22 quarter to date and year to date expense of recurring and ongoing costs required to operate new functions required for a public company such as external reporting, internal audit, treasury, investor relations, board of directors and officers, stock administration, and expanding the services of existing functions such as information technology, finance, supply chain, human resources, legal, tax, facilities, branding, security, government relations, community outreach, and insurance.
- (h) Estimated 2Q'22 quarter to date and year to date additional interest expense related to the GE HealthCare debt issuances on November 22nd, 2022 and the draw down of the term loan on January 3rd, 2023, the amortization of original issue discount and deferred, debt issuance costs, and certain Euro to U.S. Dollar cross currency interest rate swap arrangements with a notional amount of \$2.0 billion. Interest expense was calculated assuming constant debt levels throughout the periods.
- (i) Estimated 2Q'22 quarter to date and year to date tax effect was determined by applying the respective statutory tax rates to the pre-tax adjustments, as appropriate, in jurisdictions where valuation allowances were not required. The applicable tax rates could be impacted (either higher or lower) depending on many factors including, but not limited to, the profitability in local jurisdictions and may be different from the estimate.

^{*} Non-GAAP financial measure.



Diluted EPS to Adjusted EPS* and Standalone Adjusted EPS* (estimate)

| (In dollars, except shares outstanding presented in millions) | For the three months ended June 30 | | | | | 80 | For the six months ended June 30 | | | | | |
|---|------------------------------------|--------|----|--------|----|-----------|----------------------------------|--------|----|--------|----|-----------|
| (Unaudited) | | 2023 | | 2022 | | \$ change | | 2023 | | 2022 | | \$ change |
| Diluted earnings per share - continuing operations | \$ | 0.91 | \$ | 1.04 | \$ | (0.13) | \$ | 1.33 | \$ | 1.90 | \$ | (0.57) |
| Add: Deemed preferred stock dividend of redeemable noncontrolling interest | | _ | | _ | | | | 0.40 | | _ | | |
| Add: Non-operating benefit (income) costs | | (0.27) | | (0.00) | | | | (0.52) | | (0.01) | | |
| Add: Restructuring costs(a) | | 0.04 | | 0.02 | | | | 0.07 | | 0.05 | | |
| Add: Acquisition and disposition related charges (benefits)(b) | | (0.00) | | 0.03 | | | | (0.00) | | 0.06 | | |
| Add: Spin-Off and separation costs(c) | | 0.16 | | _ | | | | 0.28 | | _ | | |
| Add: (Gain)/loss of business and asset dispositions(d) | | _ | | _ | | | | _ | | (0.01) | | |
| Add: Amortization of acquisition-related intangible assets | | 0.07 | | 0.07 | | | | 0.14 | | 0.14 | | |
| Add: Investment revaluation (gain)/loss(e) | | 0.01 | | 0.03 | | | | 0.00 | | 0.05 | | |
| Add: Tax effect of reconciling items | | (0.01) | | (0.04) | | | | 0.00 | | (0.07) | | |
| Add: Certain tax adjustments(f) | | _ | | _ | | | | 0.07 | | _ | | |
| Adjusted earnings per share*(j) | \$ | 0.92 | \$ | 1.15 | \$ | (0.23) | \$ | 1.76 | \$ | 2.12 | \$ | (0.36) |
| Less: Estimated standalone costs(g) | | _ | | 0.11 | | | | _ | | 0.22 | | |
| Less: Estimated incremental interest expense(h) | | _ | | 0.32 | | | | _ | | 0.64 | | |
| Less: Estimated tax effect of reconciling items(i) | | _ | | (0.10) | | | | _ | | (0.20) | | |
| Standalone Adjusted earnings per share* (estimate)(j) | \$ | 0.92 | \$ | 0.82 | \$ | 0.10 | \$ | 1.76 | \$ | 1.45 | \$ | 0.31 |
| Diluted weighted-average shares outstanding | | 458 | | 454 | | | | 458 | | 454 | | |
| (a) Consists of coverage facility closures and other charge associated with restricturing p | | | | | | | | | | | | |

⁽a) Consists of severance, facility closures, and other charges associated with restructuring programs.

^{*} Non-GAAP financial measure.



⁽b) Consists of legal, consulting, and other transaction and integration fees, and adjustments to contingent consideration, as well as other purchase accounting related charges and other costs directly related to the transactions.

⁽c) Costs incurred in the Spin-Off and separation from GE, including system implementations, audit and advisory fees, legal entity separation, Founders Grant equity awards, and other one-time costs.

⁽d) Consists of gains and losses resulting from the sale of assets and investments.

⁽e) Primarily relates to valuation adjustments for equity investments.

⁽f) Consists of certain income tax adjustments, including the accrual of a deferred tax liability on the prior period earnings of certain of our foreign subsidiaries for which we are no longer permanently reinvested.

⁽g) Estimated 2Q'22 quarter to date and year to date expense of recurring and ongoing costs required to operate new functions required for a public company such as external reporting, internal audit, treasury, investor relations, board of directors and officers, stock administration, and expanding the services of existing functions such as information technology, finance, supply chain, human resources, legal, tax, facilities, branding, security, government relations, community outreach, and insurance.

⁽h) Estimated 2Q'22 quarter to date and year to date additional interest expense related to the GE HealthCare debt issuances on November 22nd, 2022 and the draw down of the term loan on January 3rd, 2023, the amortization of original issue discount and deferred, debt issuance costs, and certain Euro to U.S. Dollar cross currency interest rate swap arrangements with a notional amount of \$2.0 billion. Interest expense was calculated assuming constant debt levels throughout the periods.

⁽i) Estimated 2Q'22 quarter to date and year to date tax effect was determined by applying the respective statutory tax rates to the pre-tax adjustments, as appropriate, in jurisdictions where valuation allowances were not required. The applicable tax rates could be impacted (either higher or lower) depending on many factors including, but not limited to, the profitability in local jurisdictions and may be different from the estimate.

⁽j) Adjusted earnings per share* and estimated Standalone Adjusted earnings per share* amounts are computed independently, thus, the sum of per-share amounts may not equal the total.

Cash from Operating Activities to Free Cash Flow* (\$ in millions)

| | | For the three | months end | ed June 30 | For the six months ended June 30 | | | | |
|---|----|---------------|------------|------------|----------------------------------|--------|----------|--|--|
| Unaudited | | 2023 | 2022 | % change | 2023 | 2022 | % change | | |
| Cash from (used for) operating activities – continuing operations | \$ | (67) \$ | (19) | U \$ | 401 | \$ 449 | (11)% | | |
| Add: Additions to PP&E and internal-use software | | (70) | (59) | | (213) | (159) | | | |
| Add: Dispositions of PP&E | | 1 | _ | | 1 | 3 | | | |
| Free cash flow* | \$ | (136) | (78) | (74)% \$ | 189 | \$ 293 | (35)% | | |

^{*}Non-GAAP financial measure.



Non-GAAP P&L Reconciliations - 2Q 2023

(\$ in millions)

| (Unaudited) | GAAP Reported | Restructuring costs(a) | Acquisition, disposition related charges(b) | Spin off and separation costs(c) | Gain/loss of business and asset dispositions(d) | Amortization of acquisition related intangible assets | Investment revaluation (gain)/loss(e) | Non- Operating benefit (income) costs | Tax Effect of Reconciling Items | Certain Tax Adjustments(f) | -GAAP sults* |
|---|------------------|---------------------------|--|--|--|---|---|---|---------------------------------------|-------------------------------|-----------------|
| Total Revenues | \$ 4,817 | | | | | | | | | | \$ 4,817 |
| Cost of Revenues | 2,877 | (10) | | (2) | | (30) | | | | | 2,835 |
| Gross Profit | 1,940 | 10 | _ | 2 | _ | 30 | _ | _ | _ | _ | 1,982 |
| Selling, general and administrative | 1,072 | (11) | 2 | (69) | | (2) | | | | | 992 |
| Research and development | 298 | | | (1) | | | | | | | 297 |
| Operating Income | 570 | 21 | (2) | 72 | _ | 32 | _ | _ | _ | _ | 693 |
| Other (income) expense - net | (14 |) 2 | | | _ | | (6) | | | | (18) |
| Interest & other financial charges - net | 137 | | | | | | | | | | 137 |
| Non-operating benefit (income) costs | (123 |) | | | | | | 123 | | | _ |
| Benefit (provision) for income taxes | (137 |) | | | | | | | (3) | _ | (140) |
| Net (income) attributable to NCI | (15 |) | | | | | | | | | (15) |
| Net income attributable to GEHC | \$ 418 | \$ 19 | \$ (2) | \$ 72 | \$ - | \$ 32 | \$ 6 | \$ (123) |) \$ (3) | \$ - | \$ 419 |

^{*}Non-GAAP financial measure.



⁽a) Consists of severance, facility closures, and other charges associated with restructuring programs.

⁽b) Consists of legal, consulting, and other transaction and integration fees, and adjustments to contingent consideration, as well as other purchase accounting related charges and other costs directly related to the transactions.

⁽c) Costs incurred in the Spin-Off and separation from GE, including system implementations, audit and advisory fees, legal entity separation, Founders Grant equity awards, and other one-time costs.

⁽d) Consists of gains and losses resulting from the sale of assets and investments.

⁽e) Primarily relates to valuation adjustments for equity investments.

⁽f) Consists of certain income tax adjustments, including the accrual of a deferred tax liability on the prior period earnings of certain of our foreign subsidiaries for which we are no longer permanently reinvested.

Organic Orders Growth**

| _(Unaudited) | 2020 | 2021 | 1Q'22 | 2Q'22 | 3Q'22 | 4Q'22 | 2022 | 1Q'23 | 2Q'23 |
|-----------------------|------|------|-------|-------|-------|-------|------|-------|-------|
| Organic orders growth | 0% | 10% | 8% | 1% | 4% | 5% | 4% | 3% | 6% |

^{**}See appendix for Organic Orders Growth KPI definition.



Supplemental Financial Estimates for 2023

| Revenue | Organic revenue growth*-a) in the range of 6% to 8% year-over-year Expect revenue growth in 2H'23 to be in line with our medium-term growth target of mid-single-digits Our current view is a foreign exchange headwind of less than one percentage point for the year |
|------------------------------|---|
| Price | 2% to 3% price accretion for 2023 |
| Expense | Recurring standalone costs estimated at \$200M |
| Adjusted EBIT Margin* | Adjusted EBIT margin* in the range of 15.0% to 15.5%, reflecting an expansion of 50 to 100 basis points versus 2022 Standalone Adjusted EBIT margin*-b) of 14.5% Increase in Adjusted EBIT margin* 1H to 2H expected to be driven by higher volume, productivity benefits, & NPIs In line with seasonality, we expect the fourth quarter Adjusted EBIT margin to be the highest of the year, while 3Q will be similar to 2Q |
| Adjusted Effective Tax Rate* | Adjusted ETR* in range of 23% to 25% |
| Adjusted Earnings Per Share* | Adjusted EPS* in the range of \$3.70 - \$3.85. This compares to 2022 Standalone Adjusted EPS*-b) of \$3.38, and represents growth of 9% to 14% |
| Free Cash Flow* | Free cash flow conversion* of 85% or more for the full year Free cash flow* substantially higher in the second half of 2023 due to seasonality and higher volume; second & fourth quarter cash flow impacted by interest payments, as roughly 75% of our interest expense related to our long-term debt is paid out in these quarters; remaining interest expense pertaining to our term loan paid out quarterly. The Company's cash flow outlook assumes that the legislation requiring R&D capitalization for tax purposes is repealed or deferred beyond 2023. The Free cash flow* impact of this legislation is up to 10 points of Free cash flow conversion* for the year. Capital expenditures of \$350M to \$400M |

b) Includes estimates of cost, interest, and tax to operate as a standalone public company.



^{*} Non-GAAP financial measure. See appendix for reconciliation of historical GAAP to non-GAAP financial measures and for more information on our Outlook.

a) Figures represent comparison to previous fiscal year on an Organic basis.

Acronyms

| СТ | Computed Tomography |
|----------|--|
| FCF | Free Cash Flow |
| FES | Fluoroestradiol F18 |
| mAb | Monoclonal antibodies |
| MI/CT | Molecular Imaging and Computed Tomography |
| MR | Magnetic Resonance |
| NPIs | New Product Introductions |
| PET | Positron Emission Tomography |
| PET/CT | Positron Emission Tomography / Computed Tomography |
| PET/MR | Positron Emission Tomography / Magnetic Resonance |
| R&D | Research and Development |
| SPECT/CT | Single-Photon Emission Computed Tomography / Computed Tomography |
| TSA | Transition Services Agreement |
| YoY | Year-over-Year |
| | |



Definitions

| Book-to-Bill | Total orders divided by total sales within a given financial period (e.g., quarter or FY) |
|----------------------------|---|
| Free cash flow conversion* | Free cash flow* / Adjusted net income* |
| Organic orders growth | Rate of change period-over-period of contractual commitments with customers to provide specified goods or services for an agreed upon price, and excluding the effects of: (1) recent acquisitions and dispositions with less than a full year of comparable orders; and (2) foreign currency exchange rate fluctuations in order to present orders on a constant currency basis. |
| Products | Sales of medical equipment, contrast agents (PDX), software licenses (excludes hosting/SaaS), Options and Upgrades |
| Services | Maintenance and repair services for equipment, training, parts, software hosting (Software as a Service (SaaS)) |
| | |

*Non-GAAP financial measure.



Non-GAAP Financial Measures

The non-GAAP financial measures presented in this presentation are supplemental measures of GE HealthCare's performance and its liquidity that the Company believes will help investors understand its financial condition, cash flows and operating results and assess its future prospects. The Company believes that presenting these non-GAAP financial measures, in addition to the corresponding U.S. GAAP financial measures, are important supplemental measures that exclude non-cash or other items that may not be indicative of or related to its core operating results and the overall health of the Company. The Company believes these non-GAAP financial measures provide investors greater transparency to the information used by management for its operational decision-making and allow investors to see results "through the eyes of management." The Company believes that providing this information assists investors in understanding its operating performance and the methodology used by management to evaluate and measure such performance. When read in conjunction with the Company's U.S. GAAP results, these non-GAAP financial measures provide a baseline for analyzing trends in our underlying businesses and can be used by management as one basis for making financial, operational, and planning decisions. Finally, these measures are often used by analysts and other interested parties to evaluate companies in our industry.

Management recognizes that these non-GAAP financial measures have limitations, including that they may be calculated differently by other companies or may be used under different circumstances or for different purposes, thereby affecting their comparability from company to company. In order to compensate for these and the other limitations, management does not consider these measures in isolation from or as alternatives to the comparable financial measures determined in accordance with U.S. GAAP. Readers should review the reconciliations and should not rely on any single financial measure to evaluate our business.

We define these non-GAAP financial measures as:

Organic revenue: Total revenues excluding the effects of: (1) net sales from recent acquisitions and dispositions with less than a full year of comparable net sales; and (2) foreign currency exchange rate fluctuations in order to present revenue on a constant currency basis. **Organic revenue growth rate:** Rate of change when comparing Organic revenue, period over period.

We believe that Organic revenue and Organic revenue growth rate, by excluding the effect of acquisitions, dispositions, and foreign currency rate fluctuations, provide management and investors with additional understanding of our core, top-line operating results and greater visibility into underlying revenue trends of our established, ongoing operations. Organic revenue and Organic revenue growth rate also provide greater insight regarding the overall demand for our products and services.

Adjusted EBIT: Net income attributable to GE HealthCare excluding the effects of: (1) Interest and other financial charges – net; (2) Nonoperating benefit (income) costs; (3) Provision (benefit) for income taxes; (4) Income (loss) from discontinued operations, net of taxes; (5) Net (income) loss attributable to noncontrolling interests; (6) restructuring costs; (7) acquisition, disposition related charges (benefits); (8) Spin-Off and separation costs; (9) (gain)/loss of business and asset dispositions; (10) amortization of acquisition related intangible assets; and (11) investment revaluation (gain)/loss. In addition, the Company may from time to time consider excluding other nonrecurring items to enhance comparability between periods.

Adjusted EBIT margin: Adjusted EBIT divided by Total revenues for the same period.

Standalone Adjusted EBIT: Adjusted EBIT including the effects of recurring and on-going costs to operate new functions required for a standalone company that management believes provide a better depiction of the operations of GE HealthCare as a standalone company.

Standalone Adjusted EBIT margin: Standalone Adjusted EBIT divided by Total revenues for the same period.

We believe Adjusted EBIT, Adjusted EBIT margin, Standalone Adjusted EBIT, and Standalone Adjusted EBIT margin provide management and investors with additional understanding of our business by highlighting the results from ongoing operations and the underlying profitability factors. These metrics exclude interest expense, interest income, non-operating benefit (income) costs, and tax expense, as well as non-recurring and/or non-cash items, that can have a material impact on our results. We believe this provides additional insight into how our businesses are performing, on a normalized basis. However, these non-GAAP financial measures should not be construed as inferring that our future results will be unaffected by the items for which the measure adjusts.

Adjusted net income: Net income attributable to GE HealthCare excluding (1) Non-operating benefit costs; (2) restructuring costs; (3) acquisition, disposition related charges (benefits); (4) Spin-Off and separation costs; (5) (gain)/loss of business and asset dispositions; (6) amortization of acquisition-related intangible assets; (7) investment revaluation (gain)/loss; (8) tax effect of reconciling items (items 1-7); (9) certain tax adjustments as described in Adjusted tax expense definition below and (10) Income (loss) from discontinued operations, net of taxes. In addition, the Company may from time to time consider disclosing other nonrecurring items to enhance comparability between periods.

Adjusted EPS: Diluted earnings per share from continuing operations excluding the per share impact of: (1) deemed preferred stock dividend of redeemable noncontrolling interest, (2) Non-operating benefit (income) costs; (3) restructuring costs; (4) acquisition, disposition related charges (benefits); (5) Spin-Off and separation costs; (6) (gain)/loss of business and asset dispositions; (7) amortization of acquisition-related intangible assets; (8) investment revaluation (gain)/loss; (9) tax effect of reconciling items (items 1-8); and (10) certain tax adjustments as described in Adjusted tax expense definition below. In addition, the Company may from time to time consider disclosing other nonrecurring items to enhance comparability between periods.

Standalone Adjusted EPS: Adjusted EPS including the per share impact of the effects of recurring and on-going costs to operate new functions required for a standalone company and interest expense associated with third party debt that management believes provide a better depiction of the operations of GE HealthCare as a standalone company.

We believe Adjusted net income, Adjusted EPS, and Standalone Adjusted EPS provide investors with improved comparability of underlying operating results and a further understanding and additional transparency regarding how we evaluate our business. These non-GAAP financial measures also provide management and investors with additional perspective regarding the impact of certain significant items on our condensed consolidated and combined earnings. However, they should not be construed as inferring that our future results will be unaffected by the items for which the measure adjusts.

Adjusted tax expense and Adjusted effective tax rate (ETR): Adjusted tax expense and Adjusted effective tax rate (ETR): Adjusted tax expense is Income tax expense less the income tax related to pre-tax income adjustments above and certain income tax adjustments. Examples of certain income tax adjustments include the accrual of a deferred tax liability on the prior period earnings of certain of our foreign subsidiaries for which we are no longer permanently reinvested. Adjusted ETR is Adjusted tax expense divided by Income before income taxes less pre-tax income adjustments above. Adjusted tax expense and Adjusted ETR can be used by investors to review the income tax expense and effective tax rate for the Company's operations on a consistent basis.

Free cash flow: Cash from (used for) operating activities - continuing operations adjusting for the effects of (1) additions to PP&E and internal-use software; (2) dispositions of PP&E; and (3) impact of factoring programs.

Free cash flow conversion: Free cash flow divided by Adjusted net income.

We believe that Free cash flow and Free cash flow conversion provide management and investors with important measures of our ability to generate cash on a normalized basis. These metrics also provide insight into our flexibility to allocate capital, including reinvesting in the Company for future growth, paying down debt, paying dividends, and pursuing other opportunities that may enhance stockholder value. We believe investors may find it useful to compare Free cash flow performance without the effects of the factoring program discontinuation. However, they should not be construed as inferring that the Company's future results will be unaffected by the items for which the measure adjusts.



Non-GAAP Financial Measures in Outlook

GE HealthCare calculates forward-looking non-GAAP financial measures, including Organic revenue growth, Adjusted EBIT margin, Adjusted ETR, Adjusted EPS, and Free cash flow conversion based on internal forecasts that omit certain amounts that would be included in GAAP financial measures. GE HealthCare does not provide reconciliations of these forward-looking non-GAAP financial measures to the respective GAAP metrics as it is unable to predict with reasonable certainty and without unreasonable effort certain items such as the impact of changes in currency exchange rates, impacts associated with business acquisitions or dispositions, timing and magnitude of restructuring activities, and revaluation of strategic investments, amongst other items. The timing and amounts of these items are uncertain and could have a substantial impact on GE HealthCare's results in accordance with GAAP.



